

## Existing Service Contracts Outsourced by the Housing Authority

## (a) Property Service Contract

|    | Location of Service  | Contractor                        | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |                  |                |                  |
|----|--|-----------------------------------|---|--|-------------------------|---|------------------|----------------|------------------|
|    |  |                                   |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|    |  |                                   |   |  |                         | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 1  | Yau Tong Estate  | EastPoint Properties Ltd.         | 6<br>(note 2)                           | 8  | Yes<br>(note 3)         | 20  | \$4,898          | 28             | \$5,140          |
| 2  | Fu Tai Estate  | EastPoint Properties Ltd.         | 13<br>(note 2)                          | 14                                       | Yes<br>(note 3)         | 51  | \$5,126          | 51             | \$5,100          |
| 3  | Lei Muk Shue Estate<br>Phases 1 & 2  | EastPoint Properties Ltd.         | 9<br>(note 2)                           | 9  | No<br>(note 3)          | 17  | \$5,126          | 30             | \$5,205          |
| 4  | Yat Tung (I) Estate  | Guardian Property Management Ltd. | 18<br>(note 2)                          | 19                                       | No<br>(note 3)          | 67  | \$5,126          | 77             | \$5,249          |
| 5  | Hong Tung Estate<br>Wan Tsui Estate<br>(Yat Tsui House)<br>Wah Kwai Estate<br>(Wah Oi House) | Urban Property Management Ltd.    | 6<br>(note 2)                           | 6  | Yes<br>(note 3)         | 5   | \$5,126          | 14             | \$5,419          |
| 6  | Pak Tin Estate<br>Phases 4 & 5   | Funing Property Management Ltd.   | 7<br>(note 2)                           | 7  | No<br>(note 3)          | 17  | \$5,126          | 20             | \$5,419          |
| 7  | Po Tin Estate  | EastPoint Properties Ltd.         | 17<br>(note 2)                          | 19                                       | No<br>(note 3)          | 63  | \$5,126          | 57             | \$5,419          |
| 8  | Un Chau Estate   | Urban Property Management Ltd.    | 11<br>(note 2)                          | 12                                       | No<br>(note 3)          | 26  | \$5,126          | 48             | \$5,419          |
| 9  | Fortune Estate   | Guardian Property Management Ltd. | 8<br>(note 2)                           | 8  | No<br>(note 3)          | 18  | \$5,051          | 33             | \$5,419          |
| 10 | Hing Wah Estate<br>Phase 1<br>Tsui Lok Estate  | Guardian Property Management Ltd. | 10<br>(note 2)                          | 10                                       | Yes<br>(note 3)         | 30  | \$5,051          | 28             | \$5,419          |
| 11 | Shek Yam Estate  | EastPoint Properties Ltd.         | 10<br>(note 2)                          | 8  | No<br>(note 3)          | 18  | \$5,002          | 30             | \$5,576          |
| 12 | Lei Cheng Uk Estate<br>Tai Hang Tung Estate  | Hong Kong Housing Society         | 75                                      | 89                                       | No                      | Not specified   | \$5,126          | Not specified  | \$5,210          |

|    | Location of Service  | Contractor                                       | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |                  |                |                  |
|----|--|--|---|--|-------------------------|---|------------------|----------------|------------------|
|    |  |  |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|    |  |  |   |  |                         | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 13 | Tsui Ping North Estate<br>Tsui Ping South Estate                             | Good Excel Consultants Ltd.                      | 125                                     | 129                                      | No                      | Not specified   | \$5,126          | Not specified  | \$5,210          |
| 14 | Tai Ping Estate<br>Shun On Estate  | Hong Kong Housing Society                        | 110                                     | 98                                       | Yes                     | Not specified   | \$5,126          | Not specified  | \$5,210          |
| 15 | Tung Tau (II) Estate<br>Ma Tau Wai Estate                                    | Hong Kong Housing Society                        | 100                                     | 104                                      | No                      | Not specified   | \$5,126          | Not specified  | \$5,210          |
| 16 | Lei Tung Estate  | Vigers Property Management Services (HK) Ltd.    | 86                                      | 78                                       | Yes                     | 52  | \$4,500          | 56             | \$5,500          |
| 17 | Shan King Estate<br>Shui Pin Wai Estate                                      | Top One Limited                                  | 129                                     | 116                                      | Yes                     | 68  | \$5,300          | 95             | \$5,700          |
| 18 | Po Lam Estate<br>Hau Tak Estate  | New City Property Management Co. Ltd.            | 134                                     | 113                                      | Yes                     | 86  | \$3,500          | 103            | \$4,100          |
| 19 | Fu Shin Estate<br>Choi Yuen Estate   | Infinity Services Limited                        | 129                                     | 122                                      | No                      | 66  | \$3,700          | 86             | \$4,800          |
| 20 | Long Ping Estate   | Crown Management Ltd.                            | 92                                      | 89                                       | No                      | 45  | \$5,200          | 76             | \$5,600          |
| 21 | Tsz Man Estate<br>Tsz Hong Estate<br>Fu Shan Estate                          | Pioneer Management Ltd.                          | 75                                      | 72                                       | Yes                     | 36  | \$5,600          | 73             | \$5,600          |
| 22 | Tsz Lok Estate<br>Tsz On Estate  | Mandarin Property Services Co. Ltd.              | 82                                      | 75                                       | No                      | 55  | \$5,000          | 62             | \$5,650          |
| 23 | Kin Ming Estate<br>Choi Ming Shopping Centre                                 | KMW Property Services Co. Ltd.                   | 81                                      | 81                                       | No                      | 58  | \$4,300          | 78             | \$5,100          |
| 24 | Kwong Fuk Estate   | Modern Living Property Management Ltd.           | 85                                      | 78                                       | Yes                     | 47  | \$5,000          | 81             | \$5,500          |
| 25 | Mei Lam Estate   | Sunbase International Properties Management Ltd. | 68                                      | 64                                       | No                      | 37  | \$4,800          | 54             | \$5,200          |
| 26 | Lung Tin Estate<br>Kam Peng Estate<br>Ngan Wan Estate<br>Yat Tung (2) Estate | Synergis Management Services Limited             | 72                                      | 66                                       | Yes                     | 51  | \$4,000          | 79             | \$6,800          |
| 27 | Siu Sai Wan Estate<br>Ma Hang Estate<br>Sai Wan Estate                       | Synergis Management Services Limited             | 119                                     | 104                                      | Yes                     | 64  | \$4,000          | 120            | \$6,800          |
| 28 | Wang Tau Hom Estate<br>Choi Fai Estate                                       | Synergis Management Services Limited             | 98                                      | 87                                       | Yes                     | 54  | \$4,000          | 97             | \$6,800          |

|    | Location of Service  | Contractor  | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |                  |                |                  |
|----|--|---|---|--|-------------------------|---|------------------|----------------|------------------|
|    |  |   |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|    |  |   |   |  |                         | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 29 | Tin Yiu (I) Estate<br>Tin Yiu (II) Estate  | Synergis Management Services Limited              | 118                                     | 104                                      | No                      | 81  | \$4,000          | 95             | \$6,800          |
| 30 | Kwai Fong Estate   | Fullsky Management Ltd.                           | 87                                      | 86                                       | No                      | 59  | \$4,500          | 91             | \$5,600          |
| 31 | Lower Wong Tai Sin (II) Estate   | Tak Po Property Services Co. Ltd.                 | 87                                      | 81                                       | No                      | 58  | \$6,010          | 77             | \$7,310          |
| 32 | Shek Lei (I) Estate<br>Lai Yiu Estate  | Champion International Management Development Ltd | 121                                     | 122                                      | No                      | 75  | \$4,300          | 101            | \$8,000          |
| 33 | Sau Mau Ping Estate  | Creative Property Services Consultants Limited    | 120                                     | 95                                       | No                      | 101   | \$4,350          | 94             | \$5,450          |
| 34 | Po Tat Estate<br>Oi Tung Estate<br>Tak Tin Estate<br>Hing Tin Shopping Centre                  | Urban Property Management Ltd.                    | 122                                     | 100                                      | Yes                     | 89  | \$4,500          | 114            | \$5,500          |
| 35 | Tin Chak Estate<br>Lei Muk Shue Estate<br>Tsing Yi Shopping Centre<br>King Lam Shopping Centre | Urban Property Management Ltd.                    | 108                                     | 87                                       | Yes                     | 90  | \$4,500          | 114            | \$5,500          |
| 36 | Chung On Estate  | Sunbase International Properties Management Ltd.  | 57                                      | 41                                       | No                      | 31  | \$5,030          | 39             | \$4,936          |
| 37 | Cheung Wang Estate<br>Cheung Kwai Estate<br>Nga Ning Court                                     | Sunbase International Properties Management Ltd.  | 62                                      | 48                                       | Yes                     | 37  | \$5,030          | 62             | \$4,936          |
| 38 | Shek Lei (II) Estate   | Creative Property Services Consultants Limited    | 79                                      | 59                                       | No                      | 59  | \$5,030          | 69             | \$4,936          |
| 39 | Kwai Shing East Estate   | Good Yield Property Management Ltd.               | 86                                      | 55                                       | Yes                     | 59  | \$5,030          | 69             | \$4,936          |
| 40 | Tin Yat Estate   | Infinity Services Ltd                             | 37                                      | 28                                       | Yes                     | 18  | \$5,030          | 43             | \$4,936          |
| 41 | Tai Yuen Estate  | Modern Living Property Management Ltd.            | 74                                      | 53                                       | Yes                     | 47  | \$4,898          | 88             | \$4,989          |
| 42 | Cheung Shan Estate   | Easy Living Property Management Ltd.              | 19                                      | 14                                       | No                      | 19  | \$4,898          | 25             | \$4,989          |

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|----|---|--|---|--|-------------------------|---|------------------|----------------|------------------|
|    |   |  |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|    |   |  |   |  |                         | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 43 | Cheung Hang Estate<br>Cheung Ching Estate   | Easy Living Property Management Ltd.             | 114                                     | 80                                       | Yes                     | 87  | \$4,898          | 101            | \$4,989          |
| 44 | Cheung Wah Estate<br>Ka Fuk Estate<br>Wah Sum Estate  | Shui On Properties Management Ltd.               | 115                                     | 86                                       | No                      | 77  | \$4,990          | 120            | \$5,000          |
| 45 | Chuk Yuen South Estate<br>Choi Wan (II) Estate  | Easy Living Property Management Ltd.             | 113                                     | 79                                       | Yes                     | 80  | \$4,898          | 114            | \$4,989          |
| 46 | Ping Tin Estate<br>Kai Tin Estate<br>Wan Hon Estate<br>On Tin Estate                                | KMW Property Services Co. Ltd.                   | 87                                      | 80                                       | No                      | 71  | \$5,051          | 92             | \$5,420          |
| 47 | Ko Cheung Court<br>Yau Mei Court  | Top One Limited                                  | 46                                      | 40                                       | No                      | 30  | \$5,051          | 60             | \$5,419          |
| 48 | Tin Wan Estate<br>Hing Tung Estate  | Creative Property Services Consultants Limited   | 43                                      | 40                                       | No                      | 36  | \$5,051          | 53             | \$5,419          |
| 49 | Ming Tak Estate   | Creative Property Services Consultants Limited   | 16                                      | 14                                       | Yes                     | 12  | \$5,051          | 17             | \$5,419          |
| 50 | Fu Tung Estate  | Creative Property Services Consultants Limited   | 16                                      | 14                                       | Yes                     | 13  | \$5,051          | 18             | \$5,419          |
| 51 | Kwong Tin Estate<br>Upper Wong Tai Sin Estate<br>Tsui Ping South Estate                             | Sunbase International Properties Management Ltd. | 106                                     | 88                                       | Yes                     | 78  | \$5,010          | 134            | \$5,580          |
| 52 | Cheung Fat Estate<br>Nam Cheong Estate<br>Ho Man Tin Estate<br>Hung Hom Estate<br>Sheung Lok Estate | Kai Fu Property Services Co. Ltd.                | 110                                     | 98                                       | Yes                     | 70  | \$5,002          | 117            | \$5,576          |
| 53 | Mei Tin Estate<br>Fu Shin Estate<br>Choi Yuen Estate  | Synergis Management Services Limited             | 112                                     | 95                                       | Yes                     | 96  | \$5,103          | 294            | \$5,677          |
| 54 | Tsui Lam Estate<br>Sheung Tak Estate  | Guardian Property Management Ltd.                | 86                                      | 76                                       | No                      | 64  | \$5,100          | 93             | \$5,700          |

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|----|---|--|---|--|-------------------------|---|------------------|----------------|------------------|
|    |   |  |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|    |   |  |   |  |                         | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 55 | Tin Wah Estate<br>Tin Tsz Estate<br>Long Ping Estate                  | Kai Fu Property Services Co. Ltd.              | 96                                      | 96                                       | No                      | 45  | \$5,002          | 62             | \$5,576          |
| 56 | Pak Tin Estate  | Creative Property Services Consultants Limited | 21                                      | 19                                       | No                      | 13  | \$5,150          | 21             | \$5,900          |
| 57 | Kin Ming Estate   | Infinity Services Limited                      | 60                                      | 55                                       | No                      | 41  | \$5,060          | 70             | \$5,880          |
| 58 | Kwong Fuk Estate<br>Mei Lam Estate                                    | Modern Living Property Management Ltd.         | 93                                      | 86                                       | No                      | 61  | \$5,273          | 125            | \$6,136          |
| 59 | Tsz Lok Estate<br>Tsz Man Estate<br>Tsz Hong Estate<br>Fu Shan Estate | China Overseas Property Services Ltd.          | 110                                     | 104                                      | No                      | 89  | \$4,953          | 152            | \$5,818          |
| 60 | Hing Wah (I) Estate<br>Tsui Lok Estate                                | Creative Property Services Consultants Limited | 24                                      | 24                                       | No                      | 16  | \$5,150          | 26             | \$5,900          |
| 61 | Nam Shan Shopping Centre  | China Overseas Property Services Limited       | 1.5                                     | 1.7                                      | No                      | 6   | \$5,051          | 9              | \$5,419          |
| 62 | Shek Kip Mei Shopping Centre  | China Overseas Property Services Limited       | 2.9                                     | 2.6                                      | No                      | 9   | \$5,051          | 12             | \$5,419          |
| 63 | Pak Tin Shopping Centre   | Synergis Management Services Limited           | 4                                       | 4.8                                      | Yes                     | 7   | \$4,380          | 6              | \$5,140          |
| 64 | Wah Fu (2) Shopping Centre  | Synergis Management Services Limited           | 5.8                                     | 5.2                                      | No                      | 9   | \$4,380          | 12             | \$5,140          |
| 65 | Lung Cheung Office Block  | Synergis Management Services Limited           | 4.6                                     | 5.5                                      | Yes                     | 10  | \$4,380          | 8              | \$5,140          |
| 66 | Hoi Tai & Sui Fai Factory Estates                                     | Urban Property Management Ltd.                 | 13.3                                    | 14.8                                     | Yes                     | 12  | \$4,380          | 26             | \$5,140          |
| 67 | Chun Shing, Kwai On and Tai Wo Hau Factory Estates                    | Funing Property Management Ltd.                | 13.9                                    | 17.9                                     | Yes                     | 17  | \$4,380          | 39             | \$5,140          |
| 68 | Hiu Lai Court Shopping Centre   | Kai Shing management Services Ltd.             | 0.9<br>(note 2)                         | 1.6                                      | No<br>(note 3)          | Not specified   | Not specified    | 6              | \$5,576          |
| 69 | Hoi Fu Court Shopping Centre  | China Overseas Property Services Ltd.          | 4<br>(note 2)                           | 11.7                                     | No<br>(note 3)          | 8   | \$5,002          | 11             | \$5,576          |

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|----|----------------------------------|---------------------------------------|---|--|----------------------------|---|------------------|----------------|------------------|
|    |                                  |                                       |   |  |                            | Cleansing Worker  |                  | Security Guard |                  |
|    |                                  |                                       |   |  |                            | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 70 | Yu Chui Court Shopping Centre    | Hong Yip Service Co. Ltd.             | 4.8<br>(note 2)                         | 6.8                                      | No<br>(note 3)             | 9   | \$5,002          | 8              | \$5,576          |
| 71 | Yin Lai Court Shopping Centre    | Urban Property Management Ltd.        | 0.6<br>(note 2)                         | 3  | No<br>(note 3)             | 1   | \$4,953          | 3              | \$5,764          |
| 72 | Lung Poon Court Shopping Centre  | Hong Yip Service Co. Ltd.             | 2.3<br>(note 2)                         | 2.2                                      | No<br>(note 3)             | Not specified   | Not specified    | 4              | Not specified    |
| 73 | Tin Ma Court Shopping Centre     | EastPoint Properties Ltd.             | 3.4<br>(note 2)                         | 3  | No<br>(note 3)             | 2   | Not specified    | 5              | Not specified    |
| 74 | Tin Shing Court Shopping Centre  | Kai Shing management Services Ltd.    | 13.8<br>(note 2)                        | 16.3                                     | No<br>(note 3)             | 8   | Not specified    | 4              | Not specified    |
| 75 | Siu Lun Court Shopping Centre    | Kai Shing management Services Ltd.    | 2<br>(note 2)                           | 1.7                                      | No<br>(note 3)             | 9   | Not specified    | 7              | Not specified    |
| 76 | Sui Wo Court Shopping Centre     | Kai Shing management Services Ltd.    | 5.1<br>(note 2)                         | 3.6                                      | No<br>(note 3)             | Not specified   | Not specified    | 4              | Not specified    |
| 77 | Yung Shing Court Shopping Centre | China Overseas Property Services Ltd. | 3.6<br>(note 2)                         | 4.2                                      | No<br>(note 3)             | 5   | Not specified    | 8              | Not specified    |
| 78 | Ching Lai Court Shopping Centre  | Hong Yip Service Co. Ltd.             | 0.5<br>(note 2)                         | 0.5                                      | Not Applicable<br>(note 4) | 2   | Not specified    | 8              | Not specified    |
| 79 | Po Hei Court Shopping Centre     | Hong Yip Service Co. Ltd.             | 0.4<br>(note 2)                         | 0.4                                      | No<br>(note 3)             | 2   | Not specified    | 2              | Not specified    |
| 80 | Siu Hong Court Shopping Centre   | EastPoint Properties Ltd.             | 4.8<br>(note 2)                         | 5.3                                      | No<br>(note 3)             | 5   | \$5,030          | 9              | \$4,936          |
| 81 | Kam Tai Court Shopping Centre    | Urban Property Management Ltd.        | 7.1<br>(note 2)                         | 6.9                                      | No<br>(note 3)             | 5   | \$5,030          | 6              | \$4,936          |
| 82 | Siu Hei Court Shopping Centre    | Synergis Management Services Limited  | 2.3<br>(note 2)                         | 2.8                                      | No<br>(note 3)             | 3   | \$5,030          | 4              | \$4,936          |
| 83 | Yu Tin Court Shopping Centre     | Guardian Property Management Ltd.     | 0.4<br>(note 2)                         | 1.4                                      | Not Applicable<br>(note 4) | 1   | Not specified    | 3              | Not specified    |
| 84 | Kam Ying Court Shopping Centre   | EastPoint Properties Ltd.             | 3.1<br>(note 2)                         | 3  | No<br>(note 3)             | 4   | \$4,898          | 2              | \$4,936          |
| 85 | On Kay Court Shopping Centre     | Funing Property Management Ltd.       | 7<br>(note 2)                           | 7.2                                      | No<br>(note 3)             | 3   | \$4,898          | 6              | \$5,284          |
| 86 | Lok Fu Shopping Centre           | China Overseas Property Services Ltd. | -                                       | 42.6                                     | No                         | 62  | \$5,002          | 63             | \$5,576          |
| 87 | Tai Wo Hau Shopping Centre       | China Overseas Property Services Ltd. | -                                       | 7.3                                      | Yes                        | 8   | \$4,030          | 16             | \$5,135          |

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|-----|---------------------------------|---------------------------------------|---|--|-------------------------|---|------------------|----------------|------------------|
|     |                                 |                                       |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|     |                                 |                                       |   |  |                         | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 88  | Butterfly Shopping Centre       | China Overseas Property Services Ltd. | -                                       | 12.6                                     | No                      | 16  | \$4,030          | 28             | \$5,135          |
| 89  | Lai Kok Shopping Centre         | China Overseas Property Services Ltd. | -                                       | 9.4                                      | No                      | 10  | \$5,030          | 13             | \$4,936          |
| 90  | Shek Wai Kok Shopping Centre    | China Overseas Property Services Ltd. | -                                       | 5.7                                      | No                      | 19  | \$5,030          | 27             | \$4,936          |
| 91  | Hing Man Shopping Centre        | China Overseas Property Services Ltd. | -                                       | 3.4                                      | No                      | 4   | \$5,051          | 6              | \$5,764          |
| 92  | Wah Kwai Shopping Centre        | China Overseas Property Services Ltd. | -                                       | 6.1                                      | No                      | 5   | \$5,051          | 13             | \$5,764          |
| 93  | Wah Ming Shopping Centre        | China Overseas Property Services Ltd. | -                                       | 4.8                                      | Yes                     | 8   | \$5,051          | 12             | \$5,764          |
| 94  | Chung Fu Shopping Centre        | China Overseas Property Services Ltd. | -                                       | 24.8                                     | No                      | 47  | \$4,953          | 63             | \$5,764          |
| 95  | Oi Man Shopping Centre          | China Overseas Property Services Ltd. | -                                       | 7.2                                      | No                      | 19  | \$4,400          | 10             | \$5,500          |
| 96  | Lok Wah (North) Shopping Centre | China Overseas Property Services Ltd. | -                                       | 7.6                                      | No                      | 13  | \$4,100          | 20             | \$5,500          |
| 97  | Sun Chui Shopping Centre        | China Overseas Property Services Ltd. | -                                       | 2.1                                      | No                      | 8   | \$5,002          | 15             | \$5,764          |
| 98  | Sam Shing Shopping Centre       | EastPoint Properties Ltd.             | -                                       | 4.3                                      | No                      | 11  | \$5,002          | 8              | \$5,576          |
| 99  | Kin Sang Shopping Centre        | EastPoint Properties Ltd.             | -                                       | 5  | No                      | 11  | \$5,003          | 6              | \$5,576          |
| 100 | Choi Wan Shopping Centre        | EastPoint Properties Ltd.             | -                                       | 11.8                                     | No                      | 23  | \$5,030          | 18             | \$5,576          |
| 101 | Fung Tak Shopping Centre        | EastPoint Properties Ltd.             | -                                       | 6.8                                      | No                      | 14  | \$5,030          | 9              | \$5,576          |
| 102 | Sun Tin Wai Shopping Centre     | EastPoint Properties Ltd.             | -                                       | 4.4                                      | No                      | 7   | \$5,051          | 5              | \$5,764          |
| 103 | Lei Yue Mun Plaza               | EastPoint Properties Ltd.             | -                                       | 20                                       | No                      | 23  | \$5,051          | 25             | \$5,764          |
| 104 | On Yam Shopping Centre          | Goodtech Management Ltd.              | -                                       | 4.7                                      | No                      | 16  | \$5,040          | 12             | \$5,800          |
| 105 | Cheung Hong Shopping Centre     | Goodtech Management Ltd.              | -                                       | 11.5                                     | No                      | 32  | \$4,107          | 34             | \$5,800          |

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|-----|--|---|--------------------------------------|---------------------------------------|----------------------|---|---------------|----------------|---------------|
|     |  |   |                                      |                                       |                      | Cleansing Worker  |               | Security Guard |               |
|     |  |   |                                      |                                       |                      | No.   | Wage (note 1) | No.            | Wage (note 1) |
| 106 | Chun Shek Shopping Centre                                | Goodtech Management Ltd.                | -                                    | 5.8                                   | No                   | 16  | \$4,953       | 6              | \$5,764       |
| 107 | Wo Che Shopping Centre                                   | Goodtech Management Ltd.                | -                                    | 13.6                                  | No                   | 28  | \$4,953       | 30             | \$5,764       |
| 108 | Hin Keng Shopping Centre                                 | Goodtech Management Ltd.                | -                                    | 2.4                                   | No                   | 14  | \$4,953       | 15             | \$5,764       |
| 109 | Cheung Fat Shopping Centre                               | HKFTU Preferential Services Centre Ltd. | -                                    | 19.2                                  | Yes                  | 32  | \$5,003       | 33             | \$5,576       |
| 110 | Oi Ting Shopping Centre                                  | HKFTU Preferential Services Centre Ltd. | -                                    | 13.6                                  | No                   | 34  | \$4,953       | 28             | \$5,764       |
| 111 | Yau Oi Shopping Centre                                   | HKFTU Preferential Services Centre Ltd. | -                                    | 10                                    | No                   | 17  | \$4,953       | 17             | \$5,764       |
| 112 | Shun Lee Shopping Centre                                 | HKFTU Preferential Services Centre Ltd. | -                                    | 7.5                                   | No                   | 18  | \$5,051       | 23             | \$5,764       |
| 113 | Kai Yip Shopping Centre                                  | New City Property Management Co. Ltd.   | -                                    | 4.7                                   | No                   | 8   | \$4,400       | 9              | \$4,300       |
| 114 | Tak Tin Shopping Centre                                  | New City Property Management Co. Ltd.   | -                                    | 9.1                                   | No                   | 22  | \$4,400       | 21             | \$4,300       |
| 115 | Tin Ping Shopping Centre                                 | New City Property Management Co. Ltd.   | -                                    | 3.8                                   | Yes                  | 4   | \$4,400       | 6              | \$4,300       |
| 116 | Sha Kok Shopping Centre                                  | Parkland Property Management Ltd.       | -                                    | 11.4                                  | Yes                  | 19  | \$5,030       | 27             | \$5,576       |
| 117 | Heng On Shopping Centre                                  | Parkland Property Management Ltd.       | -                                    | 13                                    | Yes                  | 24  | \$5,030       | 31             | \$5,576       |
| 118 | Tai Wo Shopping Centre                                   | Parkland Property Management Ltd.       | -                                    | 19.3                                  | No                   | 21  | \$4,953       | 36             | \$5,764       |
| 119 | Fu Heng Shopping Centre                                  | Parkland Property Management Ltd.       | -                                    | 3.1                                   | Yes                  | 8   | \$4,953       | 6              | \$5,764       |
| 120 | Yiu On Shopping Centre                                   | Parkland Property Management Ltd.       | -                                    | 3.4                                   | Yes                  | 7   | \$4,953       | 9              | \$5,764       |
| 121 | Lee On Shopping Centre                                   | Shui On Properties Management Ltd.      | -                                    | 6.3                                   | No                   | 14  | \$3,733       | 9              | \$4,900       |
| 122 | Tsz Wan Shan Shopping Centre & Tsz Ching Shopping Centre | Sino Estates Management Ltd.            | -                                    | 32.9                                  | Yes                  | 48  | \$5,030       | 33             | \$5,576       |



|     | Location of Service                                  | Contractor                                       | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |                  |                |                  |
|-----|--|--|---|--|-------------------------|---|------------------|----------------|------------------|
|     |  |  |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|     |  |  |   |  |                         | No.   | Wage<br>(note 1) | No.            | Wage<br>(note 1) |
| 123 | Wan Tau Tong Shopping Centre                         | Sino Estates Management Ltd.                     | -                                       | 4.6                                      | No                      | 6   | \$4,678          | 8              | \$4,168          |
| 124 | Tin Shui Shopping Centre                             | Sino Estates Management Ltd.                     | -                                       | 6.2                                      | No                      | 6   | \$3,430          | 15             | \$4,047          |
| 125 | Wong Tai Sin Shopping Centre & Lung Cheung Mall      | Sino Estates Management Ltd.                     | -                                       | 40.4                                     | Yes                     | 50  | \$5,030          | 65             | \$5,576          |
| 126 | Homantin Plaza                                       | Sino Estates Management Ltd.                     | -                                       | 17.3                                     | No                      | 21  | \$4,953          | 21             | \$5,764          |
| 127 | Lek Yuen Shopping Centre                             | Sunbase International Properties Management Ltd. | -                                       | 8.3                                      | Yes                     | 13  | \$5,003          | 27             | \$5,576          |
| 128 | Shek Yam Shopping Centre                             | Sunbase International Properties Management Ltd. | -                                       | 5.6                                      | No                      | 10  | \$5,030          | 9              | \$5,576          |
| 129 | Wan Tsui Shopping Centre                             | Sunbase International Properties Management Ltd. | -                                       | 5.3                                      | Yes                     | 8   | \$5,030          | 9              | \$4,936          |
| 130 | Tai Hing ShoppingCentre                              | Sunbase International Properties Management Ltd. | -                                       | 6.5                                      | Yes                     | 4   | \$5,030          | 15             | \$4,936          |
| 131 | Lung Hang Shopping Centre                            | Synergis Management Services Ltd.                | -                                       | 6.7                                      | No                      | 7   | \$5,030          | 6              | \$4,936          |
| 132 | Yiu Tung Shopping Centre                             | Synergis Management Services Ltd.                | -                                       | 3.7                                      | No                      | 6   | \$4,953          | 5              | \$5,764          |
| 133 | Stanley Plaza  | Urban Property Management Ltd.                   | -                                       | 23.7                                     | No                      | 38  | \$4,953          | 52             | \$5,764          |
| 134 | Housing Authority Headquarters Building Blocks 3 & 4 | Synergis Management Services Limited             | 9.1                                     | 7.83                                     | Yes                     | 18  | \$4,898          | 23             | \$4,990          |

**(b) Cleansing Services Contract**

|    | Location of Service            | Contractor                                       | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Contract Requirement       |                  |
|----|--------------------------------|--|---|--|-------------------------|----------------------------|------------------|
|    |                                |  |   |  |                         | Number of Cleansing Worker | Wage<br>(note 1) |
| 1  | Tung Tau (I) Estate            | Sunny Cleansing Co.                              | 1.58                                    | 1.50                                     | No                      | 4                          | \$4,953          |
| 2  | Lei Muk Shue (II) Estate       | Hong Kong Commercial Cleaning Services Ltd.      | 5.15                                    | 4.90                                     | No                      | 22                         | \$4,953          |
| 3  | Model Housing Estate           | Sun Lee Cleansing Co. Ltd.                       | 0.63                                    | 0.60                                     | Yes                     | 10                         | \$5,126          |
| 4  | Hing Man Estate                | Yick Kee Cleaning Service Co.                    | 1.05                                    | 1.00                                     | Yes                     | 9                          | \$5,002          |
| 5  | Fu Cheong Estate               | Yick Kee Cleaning Service Co.                    | 3.78                                    | 3.60                                     | No                      | 47                         | \$4,898          |
| 6  | Kwong Yuen Shopping Centre     | Hong Shing HK Clean Co.                          | 1.79                                    | 1.70                                     | Yes                     | 21                         | \$4,898          |
| 7  | Leung King Shopping Centre     | Hong Kong Commercial Cleaning Services Ltd.      | 2.21                                    | 2.10                                     | Yes                     | 27                         | \$4,898          |
| 8  | Tin Yuet Estate                | Chun Wui Kee Company Ltd.                        | 2.21                                    | 2.10                                     | No                      | 21                         | \$4,898          |
| 9  | Wah Lai Estate                 | Li Hing Cleaning Services Co. Ltd.               | 0.95                                    | 0.90                                     | No                      | 11                         | \$4,898          |
| 10 | Tin Heng Estate                | Hong Shing HK Clean Co.                          | 2.84                                    | 2.70                                     | Yes                     | 28                         | \$5,126          |
| 11 | Tin Yan Estate                 | Hong Kong Commercial Cleaning Services Ltd.      | 2.94                                    | 2.80                                     | Yes                     | 30                         | \$5,126          |
| 12 | Yue Wan Estate                 | Li Hing Cleaning Services Co. Ltd.               | 6.50                                    | 5.70                                     | No                      | 25                         | \$5,030          |
| 13 | Sun Chui Estate                | Success Cleaning Co.                             | 11.10                                   | 10.20                                    | No                      | 37                         | \$5,030          |
| 14 | Long Bin Interim Housing       | Ying Wah Cleaning Service Ltd.                   | 1.60                                    | 1.30                                     | Yes                     | 5                          | \$5,030          |
| 15 | Lai Kok Estate                 | Asia Cleaning Service Co.                        | 6.90                                    | 6.00                                     | No                      | 27                         | \$5,030          |
| 16 | Oi Man Estate                  | Hong Kong Commercial Cleaning Services Ltd.      | 16.60                                   | 13.00                                    | Yes                     | 53                         | \$5,030          |
| 17 | Tin Shui (II) Estate           | Li Hing Cleaning Services Co. Ltd.               | 6.30                                    | 5.70                                     | No                      | 23                         | \$5,030          |
| 18 | Lower Ngau Tau Kok (II) Estate | Luen Fat Cleaning Co.                            | 11.70                                   | 10.50                                    | No                      | 40                         | \$5,030          |
| 19 | Ap Lei Chau Estate             | Li Hing Cleaning Services Co. Ltd.               | 13.40                                   | 11.90                                    | No                      | 49                         | \$5,030          |
| 20 | Shek Wai Kok Estate            | Ying Wah Cleaning Service Ltd.                   | 11.80                                   | 10.10                                    | No                      | 46                         | \$5,030          |
| 21 | So Uk Estate                   | Success Cleaning Co.                             | 11.80                                   | 10.60                                    | Yes                     | 34                         | \$5,030          |
| 22 | Chak On Estate                 | Man Shun Hong Kong and Kowloon Cleaning Co. Ltd. | 5.20                                    | 3.80                                     | Yes                     | 15                         | \$5,030          |
| 23 | Nam Shan Estate                | Man Shun Hong Kong and Kowloon Cleaning Co. Ltd. | 6.40                                    | 5.80                                     | No                      | 24                         | \$5,030          |
| 24 | Choi Hung Estate               | Ying Wah Cleaning Service Ltd.                   | 12.90                                   | 11.30                                    | No                      | 45                         | \$5,030          |
| 25 | Tsz Ching Estate               | Ying Wah Cleaning Service Ltd.                   | 19.40                                   | 16.40                                    | No                      | 75                         | \$5,030          |

|    | Location of Service                                       | Contractor                                       | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Contract Requirement       |                  |
|----|---|--|---|--|-------------------------|----------------------------|------------------|
|    |   |  |   |  |                         | Number of Cleansing Worker | Wage<br>(note 1) |
| 26 | On Yam Estate   | Hong Kong Commercial Cleaning Services Ltd.      | 14.40                                   | 10.80                                    | No                      | 40                         | \$5,030          |
| 27 | Hoi Lai Estate  | Hong Kong Commercial Cleaning Services Ltd.      | 15.00                                   | 10.30                                    | Yes                     | 44                         | \$5,030          |
| 28 | Sai Kung Interim Housing                                  | Yee Tai Cleaning Co.                             | 0.50                                    | 0.40                                     | Yes                     | 3                          | \$5,030          |
| 29 | Lok Fu Estate   | Ying Wah Cleaning Service Ltd.                   | 7.90                                    | 6.90                                     | No                      | 31                         | \$5,030          |
| 30 | Hing Wah (II) Estate                                      | Li Hing Cleaning Services Co. Ltd.               | 9.50                                    | 8.40                                     | No                      | 34                         | \$5,030          |
| 31 | Shek Kip Mei Estate                                       | Success Cleaning Co.                             | 13.90                                   | 11.80                                    | No                      | 49                         | \$5,030          |
| 32 | Tin Shui (I) Estate                                       | Li Hing Cleaning Services Co. Ltd.               | 8.70                                    | 8.10                                     | No                      | 30                         | \$5,030          |
| 33 | Yau Lai Estate  | Li Hing Cleaning Services Co. Ltd.               | 3.90                                    | 3.50                                     | No                      | 14                         | \$4,898          |
| 34 | Wo Che Estate   | Ying Wah Cleaning Service Ltd.                   | 13.10                                   | 10.20                                    | Yes                     | 47                         | \$4,898          |
| 35 | Lok Wah (North) & Choi Ha Estate                          | Man Shun Hong Kong and Kowloon Cleaning Co. Ltd. | 9.70                                    | 8.00                                     | No                      | 33                         | \$4,898          |
| 36 | Tai Hing Estate   | Sun Lee Cleansing Co. Ltd.                       | 13.90                                   | 13.40                                    | No                      | 57                         | \$4,898          |
| 37 | Lok Wah (South) Estate                                    | Hong Kong Commercial Cleaning Services Ltd.      | 13.60                                   | 11.60                                    | No                      | 47                         | \$4,898          |
| 38 | Wah Fu (I) Estate   | Li Hing Cleaning Services Co. Ltd.               | 15.70                                   | 14.80                                    | No                      | 64                         | \$4,898          |
| 39 | On Ting Estate  | Yick Kee Cleaning Service Co.                    | 8.70                                    | 6.60                                     | Yes                     | 26                         | \$4,898          |
| 40 | Kwai Shing (West) Estate                                  | Ying Wah Cleaning Service Ltd.                   | 9.50                                    | 8.70                                     | No                      | 38                         | \$4,898          |
| 41 | Sha Kok Estate  | Yee Hop Cleaning Co.                             | 9.00                                    | 8.70                                     | No                      | 40                         | \$4,898          |
| 42 | Lai King Estate   | Luen Fat Cleaning Co.                            | 9.20                                    | 8.90                                     | No                      | 37                         | \$4,898          |
| 43 | Tai Wo Hau Estate   | Lee Kwan Cleaning Service Co. Ltd.               | 12.00                                   | 11.20                                    | No                      | 55                         | \$4,898          |
| 44 | Kwai Chung Estate   | Yee Hop Cleaning Co.                             | 16.80                                   | 12.90                                    | Yes                     | 54                         | \$4,898          |
| 45 | Fu Heng Estate,<br>Tai Wo Estate,<br>Wang Tau Tong Estate | Li Hing Cleaning Services Co. Ltd.               | 5.00                                    | 4.50                                     | No                      | 21                         | \$4,898          |
| 46 | Choi Wan (I) Estate                                       | Sunny Cleansing Co.                              | 11.70                                   | 9.10                                     | Yes                     | 37                         | \$4,898          |
| 47 | Cheung Hong Estate  | Kai Fat Cleaning Co.                             | 13.30                                   | 13.10                                    | No                      | 30                         | \$4,898          |
| 48 | Yau Oi Estate   | Li Hing Cleaning Services Co. Ltd.               | 13.70                                   | 13.30                                    | No                      | 49                         | \$4,898          |
| 49 | Chun Shek Estate  | Yee Tai Cleaning Co.                             | 4.90                                    | 4.60                                     | No                      | 20                         | \$4,898          |
| 50 | Sam Shing Estate  | Yick Kee Cleaning Service Co.                    | 3.60                                    | 2.70                                     | Yes                     | 10                         | \$4,898          |
| 51 | Lee On & Heng On Estate                                   | Li Hing Cleaning Services Co. Ltd.               | 8.50                                    | 7.90                                     | No                      | 33                         | \$4,898          |
| 52 | Lek Yuen Estate   | Yick Kee Cleaning Service Co.                    | 9.00                                    | 6.40                                     | Yes                     | 28                         | \$4,898          |
| 53 | Mei Tung Estate   | Luen Fat Cleaning Co.                            | 1.20                                    | 1.20                                     | No                      | 5                          | \$4,898          |
| 54 | Shun Lee Estate   | Success Cleaning Co.                             | 9.80                                    | 9.20                                     | No                      | 41                         | \$4,898          |

|    | Location of Service                                  | Contractor                                  | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Contract Requirement       |               |
|----|--|---|---|--|-------------------------|----------------------------|---------------|
|    |  |   |   |  |                         | Number of Cleansing Worker | Wage (note 1) |
| 55 | Shun Tin Estate                                      | Lee Kwan Cleaning Service Co. Ltd.          | 16.10                                   | 14.60                                    | No                      | 75                         | \$4,898       |
| 56 | Wah Fu (II) Estate                                   | Li Hing Cleaning Services Co. Ltd.          | 7.20                                    | 7.10                                     | No                      | 25                         | \$4,898       |
| 57 | Yiu Tung Estate                                      | Hong Shing HK Clean Co.                     | 13.80                                   | 10.80                                    | Yes                     | 46                         | \$4,898       |
| 58 | Fuk Loi Estate                                       | Ying Wah Cleaning Service Ltd.              | 6.30                                    | 5.90                                     | No                      | 29                         | \$4,898       |
| 59 | Sun Tin Wai Estate                                   | Yee Hop Cleaning Co.                        | 6.50                                    | 6.20                                     | No                      | 28                         | \$5,126       |
| 60 | Ko Yee Estate  | Luen Fat Cleaning Co.                       | 9.80                                    | 8.90                                     | No                      | 37                         | \$5,126       |
| 61 | Lai On Estate  | Sun Lee Cleansing Co. Ltd.                  | 4.40                                    | 4.20                                     | No                      | 17                         | \$5,126       |
| 62 | Wan Tsui Estate                                      | Sunny Cleansing Co.                         | 8.00                                    | 7.70                                     | No                      | 33                         | \$5,126       |
| 63 | Wu King Estate                                       | Chung Shun Cleaning Co.                     | 6.80                                    | 6.40                                     | Yes                     | 27                         | \$5,126       |
| 64 | Kai Yip Estate                                       | Chun Wui Kee Company Ltd.                   | 8.30                                    | 6.30                                     | Yes                     | 25                         | \$5,126       |
| 65 | Lung Hang & Hin Yiu Estate                           | Yee Hop Cleaning Co.                        | 8.10                                    | 8.20                                     | No                      | 29                         | \$5,126       |
| 66 | Butterfly Estate                                     | Luen Fat Cleaning Co.                       | 9.90                                    | 9.40                                     | No                      | 35                         | \$5,126       |
| 67 | Wo Lok Estate  | Luen Fat Cleaning Co.                       | 4.70                                    | 4.40                                     | No                      | 20                         | \$5,126       |
| 68 | Ping Shek Estate                                     | Yee Hop Cleaning Co.                        | 9.80                                    | 9.10                                     | No                      | 37                         | \$5,126       |
| 69 | Pak Tin Estate                                       | Chun Wui Kee Company Ltd.                   | 10.10                                   | 10.10                                    | No                      | 42                         | \$5,126       |
| 70 | Shek Yam (East) Estate                               | Hong Yee Cleaning Co.                       | 4.30                                    | 4.40                                     | Yes                     | 16                         | \$5,126       |
| 71 | Wong Chuk Hang Estate                                | Chun Wui Kee Company Ltd.                   | 10.20                                   | 9.60                                     | Yes                     | 42                         | \$5,051       |
| 72 | Shek Pai Wan Estate                                  | Hong Kong Commercial Cleaning Services Ltd. | 12.80                                   | 11.70                                    | No                      | 50                         | \$5,051       |
| 73 | Lei Yue Mun Estate                                   | Kai Fat Cleaning Co.                        | 4.70                                    | 4.50                                     | No                      | 17                         | \$5,002       |
| 74 | Lee On Estate  | Luen Fat Cleaning Co.                       | 5.10                                    | 4.90                                     | No                      | 20                         | \$5,002       |
| 75 | Upper Ngau Tau Kok Estate                            | Kai Fat Cleaning Co.                        | 4.40                                    | 4.20                                     | No                      | 16                         | \$5,002       |
| 76 | Housing Authority Headquarters Building Blocks 1 & 2 | Li Hing Cleaning Services Company Limited   | 5.10                                    | 5.35                                     | No                      | 35                         | \$4,898       |

### (c) Security Services Contract

|    | Location of Service           | Contractor                         | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Contract Requirement     |               |
|----|-------------------------------|------------------------------------|---|--|-------------------------|--------------------------|---------------|
|    |                               |                                    |   |  |                         | Number of Security Guard | Wage (note 1) |
| 1  | On Ting Estate                | Hong Kong Guards Ltd               | 4.65                                    | 4.60                                     | Yes                     | 43                       | \$5,764       |
| 2  | Tai Wo Hau Estate             | Hong Kong Guards Ltd               | 8.40                                    | 8.30                                     | Yes                     | 72                       | \$5,764       |
| 3  | Sha Kok Estate                | Guard City Ltd                     | 6.30                                    | 6.00                                     | No                      | 58                       | \$5,419       |
| 4  | Lee On Estate                 | Guard City Ltd                     | 3.20                                    | 3.00                                     | No                      | 26                       | \$5,419       |
| 5  | Lung Hang Estate              | Guard City Ltd                     | 6.00                                    | 5.90                                     | No                      | 48                       | \$5,419       |
| 6  | Wo Che Estate                 | Guard City Ltd                     | 7.30                                    | 7.10                                     | No                      | 61                       | \$5,419       |
| 7  | Sai Kung Interim Housing      | Onward Security Co. Ltd            | 0.58                                    | 0.56                                     | No                      | 3                        | \$5,419       |
| 8  | Chun Shek Estate              | Guard City Ltd                     | 2.80                                    | 2.60                                     | No                      | 23                       | \$5,419       |
| 9  | Shun Tin Estate               | Hong Kong Guards Ltd               | 6.30                                    | 6.00                                     | No                      | 55                       | \$5,419       |
| 10 | Ping Shek Estate              | Fidelity Property Management Ltd   | 3.30                                    | 3.00                                     | No                      | 27                       | \$5,419       |
| 11 | Kai Yip Estate                | Fidelity Property Management Ltd   | 3.70                                    | 3.60                                     | No                      | 31                       | \$5,419       |
| 12 | Shun Lee Estate               | Hong Kong Guards Ltd               | 4.80                                    | 4.60                                     | No                      | 42                       | \$5,419       |
| 13 | Lower Ngau Tau Kok (2) Estate | Guard City Ltd                     | 9.20                                    | 9.00                                     | No                      | 32                       | \$5,419       |
| 14 | Oi Man Estate                 | Fidelity Property Management Ltd   | 5.10                                    | 4.90                                     | No                      | 49                       | \$5,419       |
| 15 | Tsz Ching Estate              | Fidelity Property Management Ltd   | 5.60                                    | 5.50                                     | No                      | 55                       | \$5,419       |
| 16 | Ko Yee Estate                 | Guard City Ltd                     | 5.50                                    | 5.30                                     | No                      | 45                       | \$5,419       |
| 17 | Wo Lok Estate                 | Universal Security Co. Ltd         | 4.60                                    | 4.50                                     | No                      | 44                       | \$5,419       |
| 18 | Choi Hung Estate              | Fidelity Property Management Ltd   | 8.20                                    | 8.00                                     | No                      | 53                       | \$5,419       |
| 19 | Lok Wah (N) Estate            | Universal Security Co. Ltd         | 4.30                                    | 4.10                                     | No                      | 40                       | \$5,419       |
| 20 | Lok Wah (S) Estate            | Universal Security Co. Ltd         | 3.50                                    | 3.40                                     | No                      | 32                       | \$5,419       |
| 21 | Yue Wan Estate                | Universal Security Co. Ltd         | 3.40                                    | 3.20                                     | No                      | 29                       | \$5,576       |
| 22 | Tin Shui (II) Estate          | Fidelity Property Management Ltd   | 3.60                                    | 3.40                                     | No                      | 32                       | \$5,576       |
| 23 | Tin Shui (I) Estate           | Fidelity Property Management Ltd   | 3.80                                    | 3.40                                     | No                      | 31                       | \$5,576       |
| 24 | Lai On Estate                 | HK Wah Kiu (Overseas) Services Ltd | 2.50                                    | 2.40                                     | No                      | 20                       | \$5,576       |
| 25 | Lai Kok Estate                | HK Wah Kiu (Overseas) Services Ltd | 3.60                                    | 3.50                                     | No                      | 32                       | \$5,576       |
| 26 | Sun Tin Wai Estate            | Hong Kong Guards Ltd               | 3.70                                    | 3.40                                     | No                      | 31                       | \$5,503       |
| 27 | Lek Yuen Estate               | HK Wah Kiu (Overseas) Services Ltd | 5.50                                    | 5.30                                     | No                      | 50                       | \$5,419       |
| 28 | Sun Chui Estate               | Dragon Guard Security Ltd          | 6.50                                    | 6.30                                     | No                      | 65                       | \$5,419       |
| 29 | Lei Muk Shue Estate           | Guard City Ltd                     | 5.50                                    | 5.20                                     | No                      | 45                       | \$5,764       |
| 30 | Kwong Yuen Shopping Centre    | Guard City Ltd                     | 2.00                                    | 1.80                                     | No                      | 20                       | \$5,764       |
| 31 | Leung King Shopping Centre    | Universal Security Co. Ltd         | 3.20                                    | 3.00                                     | Yes                     | 31                       | \$5,014       |

|    | Location of Service  | Contractor                          | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Contract Requirement     |               |
|----|--|-------------------------------------|---|--|-------------------------|--------------------------|---------------|
|    |  |                                     |   |  |                         | Number of Security Guard | Wage (note 1) |
| 32 | Fu Cheong Estate   | Guard City Ltd                      | 6.60                                    | 6.30                                     | No                      | 58                       | \$5,142       |
| 33 | Wah Lai Estate   | Guard City Ltd                      | 1.80                                    | 1.60                                     | No                      | 11                       | \$5,142       |
| 34 | Tin Yuet Estate  | Guard City Ltd                      | 3.3.0                                   | 3.20                                     | No                      | 30                       | \$5,426       |
| 35 | Tin Yan Estate   | Hong Kong Guards Ltd                | 6.00                                    | 5.70                                     | No                      | 47                       | \$5,236       |
| 36 | Tin Heng Estate  | Adams Secuforce (International) Ltd | 6.80                                    | 6.50                                     | No                      | 53                       | \$5,414       |
| 37 | Hoi Lai Estate   | Guard City Ltd                      | 23.00                                   | 22.90                                    | No                      | 74                       | \$5,764       |
| 38 | Yau Lai Estate   | Hong Kong Guards Ltd                | 11.90                                   | 9.80                                     | No                      | 33                       | \$4,992       |
| 39 | Wan Tsui Estate  | Hong Kong Guards Ltd                | 11.30                                   | 10.60                                    | No                      | 34                       | \$4,992       |
| 40 | Hing Wah (II) Estate   | Kingsway Security Ltd               | 8.90                                    | 8.50                                     | No                      | 16                       | \$5,000       |
| 41 | Hing Man Estate  | Tonwell Security Ltd                | 6.00                                    | 5.40                                     | Yes                     | 15                       | \$4,989       |
| 42 | Wong Chuk Hang Estate  | Onward Security Co. Ltd             | 11.80                                   | 11.20                                    | No                      | 46                       | \$5,000       |
| 43 | Yiu Tung Estate  | Tonwell Security Ltd                | 14.80                                   | 13.50                                    | Yes                     | 47                       | \$4,989       |
| 44 | Model Housing  | Hong Kong Guards Ltd                | 3.50                                    | 3.20                                     | Yes                     | 7                        | \$4,992       |
| 45 | Shek Pai Wan Estate  | Hong Kong Guards Ltd                | 10.90                                   | 10.60                                    | No                      | 43                       | \$5,002       |
| 46 | Wah Fu (II) Estate   | Onward Security Co. Ltd             | 8.40                                    | 9.00                                     | No                      | 24                       | \$5,512       |
| 47 | Wah Fu (I) Estate  | Onward Security Co. Ltd             | 12.60                                   | 12.60                                    | No                      | 38                       | \$5,512       |
| 48 | Ap Lei Chau Estate   | Onward Security Co. Ltd             | 14.30                                   | 13.80                                    | No                      | 40                       | \$5,512       |
| 49 | Shek Kip Mei Estate  | Onward Security Co. Ltd             | 27.60                                   | 27.60                                    | No                      | 89                       | \$5,616       |
| 50 | Lei Yue Mun Estate   | Hong Nin Security Co. Ltd           | 8.20                                    | 7.90                                     | No                      | 22                       | \$5,650       |
| 51 | Shun On Estate   | Hong Nin Security Co. Ltd           | 9.40                                    | 9.00                                     | No                      | 26                       | \$5,650       |
| 52 | Upper Ngau Tau Kok Estate  | Onward Security Co. Ltd             | 6.80                                    | 6.60                                     | No                      | 17                       | \$5,616       |
| 53 | Long Bin Interim Housing   | Onward Security Co. Ltd             | 4.30                                    | 4.30                                     | No                      | 13                       | \$5,576       |
| 54 | Yau Oi Estate  | Onward Security Co. Ltd             | 22.80                                   | 22.00                                    | No                      | 69                       | \$5,616       |
| 55 | Yau Mei Court  | Hong Nin Security Co. Ltd           | 2.56                                    | 2.50                                     | No                      | 6                        | \$5,650       |
| 56 | Factory (Chai Wan, Yip On, Kwun Tong, Kowloon Bay, Wang Cheong, Cheung Sha Wan, San Po Kong, Shek Kip Mei) | Onward Security Co. Ltd             | 33.90                                   | 33.90                                    | No                      | 100                      | \$5,616       |
| 57 | Kwai Chung Estate  | Universal Security Co. Ltd          | 28.30                                   | 26.80                                    | Yes                     | 89                       | \$5,642       |
| 58 | Choi Wan (I) Estate  | Guard City Ltd                      | 2.20                                    | 2.00                                     | Yes                     | 55                       | \$5,764       |
| 59 | Lok Fu Estate  | Dragon Guard Security Ltd           | 1.80                                    | 1.70                                     | Yes                     | 47                       | \$5,764       |
| 60 | Sam Shing Estate   | Centurion Facility Co. Ltd          | 0.48                                    | 0.46                                     | Yes                     | 16                       | \$5,764       |
| 61 | Butterfly Estate   | Onward Security Co. Ltd             | 1.20                                    | 1.10                                     | Yes                     | 36                       | \$5,772       |

|    | Location of Service                                  | Contractor                           | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Contract Requirement     |               |
|----|--|--------------------------------------|---|--|-------------------------|--------------------------|---------------|
|    |  |                                      |   |  |                         | Number of Security Guard | Wage (note 1) |
| 62 | Tai Hing Estate                                      | Onward Security Co. Ltd              | 1.80                                    | 1.60                                     | Yes                     | 58                       | \$5,772       |
| 63 | Wu King Estate                                       | Onward Security Co. Ltd              | 0.85                                    | 0.80                                     | Yes                     | 27                       | \$5,772       |
| 64 | Shek Yam (E) Estate                                  | Hong Kong Guards Ltd                 | 0.63                                    | 0.60                                     | Yes                     | 20                       | \$5,764       |
| 65 | On Yam Estate  | Hong Kong Guards Ltd                 | 0.93                                    | 0.90                                     | Yes                     | 32                       | \$5,764       |
| 66 | Cheung Hong Estate                                   | Dragon Guard Security Ltd            | 1.44                                    | 1.40                                     | Yes                     | 53                       | \$5,764       |
| 67 | Lai King Estate                                      | Guard City Ltd                       | 1.08                                    | 1.00                                     | Yes                     | 38                       | \$5,764       |
| 68 | Shek Wai Kok Estate                                  | Dragon Guard Security Ltd            | 1.54                                    | 1.40                                     | Yes                     | 57                       | \$5,764       |
| 69 | Fuk Loi Estate                                       | Dragon Guard Security Ltd            | 0.98                                    | 0.90                                     | Yes                     | 33                       | \$5,764       |
| 70 | Tung Tau (I) Estate                                  | Onward Security Co. Ltd              | 2.70                                    | 2.60                                     | No                      | 6                        | \$5,616       |
| 71 | Chak On Estate                                       | HK Wah Kiu (Overseas) Services Ltd   | 6.20                                    | 6.10                                     | No                      | 19                       | \$5,603       |
| 72 | Mei Tung Estate                                      | Onward Security Co. Ltd              | 4.50                                    | 4.30                                     | No                      | 9                        | \$5,616       |
| 73 | Kwai Shing (W) Estate                                | HK Wah Kiu (Overseas) Services Ltd   | 14.50                                   | 14.00                                    | No                      | 42                       | \$5,603       |
| 74 | Pak Tin Estate                                       | HK Wah Kiu (Overseas) Services Ltd   | 19.70                                   | 18.90                                    | No                      | 66                       | \$5,603       |
| 75 | So Uk Estate   | HK Wah Kiu (Overseas) Services Ltd   | 18.00                                   | 17.30                                    | No                      | 56                       | \$5,603       |
| 76 | Nam Shan Estate                                      | HK Wah Kiu (Overseas) Services Ltd   | 10.80                                   | 10.00                                    | No                      | 31                       | \$5,603       |
| 77 | Housing Authority Headquarters Building Blocks 1 & 2 | Fidelity Property Management Limited | 7.30                                    | 7.36                                     | No                      | 41                       | \$5,160       |

#### (d) Carpark Management Contract

|   | Location of Service     | Contractor                             | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |               |                |                  |
|---|-------------------------|--|---|--|-------------------------|---|---------------|----------------|------------------|
|   |                         |  |   |  |                         | Cleansing Worker  |               | Security Guard |                  |
|   |                         |  |   |  |                         | No.   | Wage          | No.            | Wage             |
| 1 | Hoi Lai Estate          | Wilson Parking (HK) Ltd.               | -                                       | 3.10                                     | Yes                     | Not specified   | Not specified | 9              | \$5,000 (note 1) |
| 2 | Hin Yiu Estate          | International Property Management Ltd. | -                                       | 0.90                                     | No                      | Not specified   | Not specified | 3              | \$5,764 (note 1) |
| 3 | Shek Yam Estate Phase 5 | International Property Management Ltd. | -                                       | 0.50                                     | No                      | Not specified   | Not specified | 3              | \$5,576 (note 1) |

|    | Location of Service  | Contractor                            | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |                  |                |                  |
|----|--|---------------------------------------|---|--|-------------------------|---|------------------|----------------|------------------|
|    |  |                                       |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|    |  |                                       |   |  |                         | No.   | Wage             | No.            | Wage             |
| 4  | Shek Pai Wan Estate  | Mack & Co. Carpark Management Ltd.    | -                                       | 1.20                                     | Yes                     | Not specified   | Not specified    | 21             | \$5,764 (note 1) |
| 5  | Chak On Estate, Homatin (I) Estate, Ma Tau Wai Estate, Shek Kip Mei Estate | Vinci Park Services HK Ltd.           | -                                       | 2.60                                     | Yes                     | Not specified   | Not specified    | 19             | \$5,764 (note 1) |
| 6  | Kowloon Central  | Vinci Park Services Hong Kong Ltd.    | -                                       | 48.3                                     | Yes                     | Not specified   | \$23.82 (note 5) | 72             | \$7,161 (note 6) |
| 7  | Kowloon East   | Mack & Co. Carpark Management Ltd.    | -                                       | 58.0                                     | Yes                     | Not specified   | \$23.82 (note 5) | 58             | \$7,161 (note 6) |
| 8  | Tuen Mun East & Tin Shui Wai   | Mack & Co. Carpark Management Ltd.    | -                                       | 44.8                                     | Yes                     | Not specified   | \$23.82 (note 5) | 59             | \$7,161 (note 6) |
| 9  | Tuen Mun & Tin Shui Wai  | Mack & Co. Carpark Management Ltd.    | -                                       | 15.6                                     | Yes                     | Not specified   | \$23.82 (note 5) | 80             | \$7,161 (note 6) |
| 10 | Shatin North   | Imperial Parking (HK) Ltd.            | -                                       | 48.6                                     | Yes                     | Not specified   | \$23.82 (note 5) | 67             | \$7,161 (note 6) |
| 11 | Shatin South   | International Property Managment Ltd. | -                                       | 77.9                                     | No                      | Not specified   | \$23.82 (note 5) | 81             | \$7,161 (note 6) |
| 12 | Hong Kong Island   | Kwik Park Ltd.                        | -                                       | 68.4                                     | Yes                     | Not specified   | \$23.82 (note 5) | 76             | \$7,161 (note 6) |
| 13 | Hong Kong East   | Vinci Park Services Hong Kong Ltd.    | -                                       | 56.9                                     | Yes                     | Not specified   | \$24.05 (note 5) | 101            | \$7,163 (note 6) |
| 14 | Wong Tin Sin   | Vinci Park Services Hong Kong Ltd.    | -                                       | 42.6                                     | Yes                     | Not specified   | \$24.05 (note 5) | 67             | \$7,163 (note 6) |
| 15 | Tseung Kwan O  | Kwik Park Ltd.                        | -                                       | 80.4                                     | No                      | Not specified   | \$24.05 (note 5) | 84             | \$7,163 (note 6) |
| 16 | Chuk Yuen, Kowloon Central & Kowloon South                                 | International Property Mgt. Ltd.      | -                                       | 44.1                                     | Yes                     | Not specified   | \$23.82 (note 5) | 76             | \$7,161 (note 6) |
| 17 | Shamshuipo   | Mack & Co. Carpark Mgt. Ltd.          | -                                       | 44.9                                     | Yes                     | Not specified   | \$23.82 (note 5) | 99             | \$7,161 (note 6) |
| 18 | Tsz Wan Shan   | International Property Mgt. Ltd.      | -                                       | 67.7                                     | Yes                     | Not specified   | \$23.82 (note 5) | 92             | \$7,161 (note 6) |
| 19 | Hong Kong, Kowloon Central & Shamshuipo                                    | Yue Xiu APT Parking Ltd.              | -                                       | 93.8                                     | Yes                     | Not specified   | \$24.05 (note 5) | 138            | \$7,163 (note 6) |



|    | Location of Service                         | Contractor                         | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |                     |                |                     |
|----|---|------------------------------------|---|--|-------------------------|---|---------------------|----------------|---------------------|
|    |   |                                    |   |  |                         | Cleansing Worker  |                     | Security Guard |                     |
|    |   |                                    |   |  |                         | No.   | Wage                | No.            | Wage                |
| 20 | Ma On Shan                                  | Wilson Parking (HK) Ltd.           | -                                       | 27.3                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 46             | \$7,161<br>(note 6) |
| 21 | Tai Po                                      | Vinci Park Services Hong Kong Ltd. | -                                       | 29.0                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 45             | \$7,161<br>(note 6) |
| 22 | Tai Po & Fanling                            | Vinci Park Services Hong Kong Ltd. | -                                       | 24.0                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 46             | \$7,161<br>(note 6) |
| 23 | Yuen Long & Tuen Mun                        | Lica Parking Co. Ltd.              | -                                       | 24.0                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 48             | \$7,161<br>(note 6) |
| 24 | Yuen Long & Tin Shui Wai                    | Mack & Co. Carpark Mgt. Ltd.       | -                                       | 43.5                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 52             | \$7,161<br>(note 6) |
| 25 | Hong Kong, Sau Mau Ping, Chuk Yuen & Shatin | Vinci Park Services Hong Kong Ltd. | -                                       | 4.5                                      | Yes                     | Not specified   | \$23.82<br>(note 5) | 73             | \$7,161<br>(note 6) |
| 26 | Lei Yue Mun                                 | Vinci Park Services Hong Kong Ltd. | -                                       | 30.9                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 70             | \$7,161<br>(note 6) |
| 27 | Tsuen Wan, Kwai Chung & Tsing Yi            | International Property Mgt. Ltd.   | -                                       | 36.4                                     | No                      | Not specified   | \$23.82<br>(note 5) | 57             | \$7,161<br>(note 6) |
| 28 | Hong Kong                                   | Vinci Park Services Hong Kong Ltd. | -                                       | 34.2                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 56             | \$7,161<br>(note 6) |
| 29 | Shatin, Ma On Shan & Yuen Long              | Imperial Parking (HK) Ltd.         | -                                       | 33.3                                     | No                      | Not specified   | \$23.82<br>(note 5) | 53             | \$7,161<br>(note 6) |
| 30 | Fanling, Sau Mau Ping & Ma On Shan          | International Property Mgt. Ltd.   | -                                       | 25.8                                     | Yes                     | Not specified   | \$23.82<br>(note 5) | 56             | \$7,161<br>(note 6) |
| 31 | Tin Shui Wai & Tuen Mun                     | Mack & Co. Carpark Mgt. Ltd.       | -                                       | 40.78                                    | Yes                     | Not specified   | \$23.82<br>(note 5) | 81             | \$7,161<br>(note 6) |
| 32 | Kowloon & Tseung Kwan O                     | Wilson Parking (HK) Ltd.           | -                                       | 50.1                                     | Yes                     | Not specified   | Not specified       | 59             | Not specified       |
| 33 | Kowloon, New Territories & Tseung Kwan O    | Wilson Parking (HK) Ltd.           | -                                       | 43.4                                     | No                      | Not specified   | Not specified       | 83             | Not specified       |
| 34 | Tung Chung                                  | Wilson Parking (HK) Ltd.           | -                                       | 17.0                                     | No                      | Not specified   | Not specified       | 30             | Not specified       |
| 35 | New Territories West                        | Mack & Co. Carpark Mgt. Ltd.       | -                                       | 22.7                                     | No                      | Not specified   | Not specified       | 24             | Not specified       |

|    | Location of Service                     | Contractor                         | Estimated Tender Cost<br>( \$ million ) | Awarded Contract Price<br>( \$ million ) | Lowest Bid?<br>(Yes/No) | Number of workers and their wages according to contract |                  |                |                  |
|----|---|------------------------------------|---|--|-------------------------|---|------------------|----------------|------------------|
|    |   |                                    |   |  |                         | Cleansing Worker  |                  | Security Guard |                  |
|    |   |                                    |   |  |                         | No.   | Wage             | No.            | Wage             |
| 36 | Ngau Chi Wan & Tsz Wan Shan             | Wilson Parking (HK) Ltd.           | -                                       | 33.5                                     | Yes                     | Not specified   | Not specified    | 38             | Not specified    |
| 37 | Tseun Wan & Kwai Chung                  | Kwik Park Ltd.                     | -                                       | 42.7                                     | No                      | Not specified   | Not specified    | 72             | Not specified    |
| 38 | Tsing Yi Island                         | Urban Parking Ltd.                 | -                                       | 22.8                                     | No                      | Not specified   | Not specified    | 101            | \$5,150 (note 1) |
| 39 | Kowloon, Ma On Shan & Tseung Kwan O     | Mack & Co. Carpark Mgt. Ltd.       | -                                       | 21.9                                     | No                      | Not specified   | Not specified    | 82             | \$5,350 (note 1) |
| 40 | Oi Man Estate                           | Mack & Co. Carpark Mgt. Ltd.       | -                                       | 1.95                                     | Yes                     | Not specified   | Not specified    | 20             | \$5,764 (note 1) |
| 41 | Kowloon, Kwai Chung & Tsing Yi          | Wilson Parking (HK) Ltd.           | -                                       | 27.3                                     | No                      | Not specified   | Not specified    | 66             | \$5,350 (note 1) |
| 42 | Kowloon East                            | Kwik Park Ltd.                     | -                                       | 18.1                                     | No                      | Not specified   | Not specified    | 90             | \$5,000 (note 1) |
| 43 | Kowloon East & Tung Chung               | Lica Parking Co. Ltd.              | -                                       | 22.3                                     | Yes                     | Not specified   | Not specified    | 94             | \$5,300 (note 1) |
| 44 | Kwai Chung & Tin Shui Wai               | Yue Xiu APT Parking Ltd.           | -                                       | 18.2                                     | Yes                     | Not specified   | Not specified    | 100            | \$5,150 (note 1) |
| 45 | Kwai Chung, Tsuen Wan & Tin Shui Wai    | Yue Xiu APT Parking Ltd.           | -                                       | 10.1                                     | Yes                     | Not specified   | \$24.05 (note 5) | 88             | \$7,163 (note 6) |
| 46 | Kowloon South, Sai Kung & Ha Kwai Chung | Lica Parking Co. Ltd.              | -                                       | 29.9                                     | No                      | Not specified   | Not specified    | 79             | \$5,300 (note 1) |
| 47 | Tai Po, Fanling & Sheung Shui           | Vinci Park Services Hong Kong Ltd. | -                                       | 52.12                                    | No                      | Not specified   | Not specified    | 138            | \$5,310 (note 1) |
| 48 | North Point, Central Point              | Lica Parking Co. Ltd.              | -                                       | 2.865                                    | Yes                     | Not specified   | Not specified    | 9              | \$5,000 (note 1) |
| 49 | North Point, Eastern Lot                | Lica Parking Co. Ltd.              | -                                       | 3.647                                    | No                      | Not specified   | Not specified    | 7              | \$5,500 (note 1) |
| 50 | Ko Cheung Court                         | Wilson Parking (HK) Ltd.           | -                                       | 0.55                                     | Yes                     | Not specified   | \$24.05 (note 5) | 7              | \$7,163 (note 6) |
| 51 | Yau Tong Phase 5                        | Vinci Park Services Hong Kong Ltd. | -                                       | 0.95                                     | Yes                     | Not specified   | \$24.05 (note 5) | 11             | \$7,163 (note 6) |

- Note 1 : The average wage is calculated on the basis of 8 working hours per day and 26 working days per month.
- Note 2: It refers to the price of the last contract, which was renewed afterwards.
- Note 3 : It refers to the first tender.
- Note 4: The contract was awarded to the property management company employed by the Incorporated Owners of the Home Ownership Scheme estate by negotiation.
- Note 5 : These carpark service contracts stipulate the wage and the minimum number of guards as well as the hourly wage for cleansing workers so required on the basis of 8 working hours per day and 26 working days per month.
- Note 6 : The average monthly salary for guards is calculated on the basis of 11 working hours per day and 26 working days per month