

Consultancy Studies conducted by the West Kowloon Cultural District Authority

	Date	Details of consultancy studies	Reasons for commissioning the consultancy studies	Name of Consultants	Background and qualifications of consultants	Consultancy fee (expended up to March 2013)
1.	Jul 2009 – Jan 2012	Consultancy Study on Conceptual Plan	To propose a Conceptual Plan Option for the public engagement exercise and selection by the West Kowloon Cultural District Authority (WKCD)	Foster + Partners Limited	Please find the relevant details from the official website http://www.fosterandpartners.com/	HK\$57,016,380
2.	Jul 2009 – Jan 2012	Consultancy Study on Conceptual Plan	To propose a Conceptual Plan Option for the public engagement exercise and selection by the WKCD	Office for Metropolitan Architecture Stedebouw B.V.	Please find the relevant details from the official website http://oma.eu/	HK\$37,264,995
3.	Jul 2009 – Jan 2012	Consultancy Study on Conceptual Plan	To propose a Conceptual Plan Option for the public engagement exercise and selection by the WKCD	Rocco Design Architects Ltd	Please find the relevant details from the official website http://www.rocco.hk/	HK\$42,781,500
4.	Jul 2009 – Jul 2012	Project Consultancy Study - Development Plan	To prepare the Development Plan based on the preferred Conceptual Plan	Mott MacDonald Hong Kong Limited	Please find the relevant details from the official website http://www.mottmac.com/	HK\$78,049,350
5.	Feb – Jun 2011	Independent Cost Review on the 3 Conceptual Plan Consultants	To review cost estimates prepared by the three Conceptual Plan Consultants	Rider Levett Bucknall Limited	Please find the relevant details from the official website http://rlb.com/	HK\$520,000

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6.	Apr 2011 – Nov 2012	Procurement Strategy Consultancy Services	To study and recommend strategies in respect of design competition, procurement, and alternative mode of procurement	Rider Levett Bucknall Limited	Please find the relevant details from the official website http://rlb.com/	HK\$3,176,402
7.	Feb 2012 – Jul 2014	Landscape Consultancy Services for the Tree Nursery	To provide landscape consultancy services in respect to the establishment and design of a tree nursery for the West Kowloon Cultural District (WKCD)	Earthasia Limited	Please find the relevant details from the official website http://www.earthasia.com.hk/	HK\$1,025,000
8.	Mar 2012 – Jul 2014	Consultancy Services for The Integrated Development	To provide pragmatic development proposals for the coordinated development of the WKCD	Knight Frank Petty Limited	Please find the relevant details from the official website http://www.knightfrank.com.hk/	--
9.	Apr – Aug 2012	Consultancy Services for the Information and Communications Technology (ICT) Strategic Master Plan	To provide strategic master planning, proposals and recommendations on the solutions to ICT services and facilities; to address the provision of ICT capabilities and resources; to define and prioritise the investments required	IBM China/Hong Kong Limited	Please find the relevant details from the official website http://www.ibm.com/hk/en/	HK\$3,788,000

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10.	May – Jul 2012	Strategy for Packaging Design Consultancies & Construction Works Contracts (Central Zone)	To study on the planning of the next stage of the WKCD implementation with the specific aims of advising how to package the longer-term design consultancies and construction work contracts for the Central Zone	Atkins China Ltd	Please find the relevant details from the official website http://www.asiapacific.atkinsglobal.com/	HK\$2,793,418
11.	Jun – Aug 2012	Enquiry Submission to the Buildings Department	To make an enquiry submission of the whole Modified Concept Plan to Buildings Department to recapitulate such discussions in setting the way forward	Foster + Partners Limited and Ronald Lu & Partners (HK) Ltd	Please find the relevant details from the official websites http://www.fosterandpartners.com/ http://www.rlphk.com/	HK\$350,800
12.	Jun 2012 – Dec 2014	Land Consultancy Services for WKCD	To assist the WKCDA to apply for and to obtain a land grant from the Lands Department for the development of the Park (including Freespace), M+ and Xiqu Centre	Knight Frank Petty Limited	Please find the relevant details from the official website http://www.knightfrank.com.hk/	HK\$445,275
13.	Jul – Nov 2012	Urban Design and Landscape Guidelines	To prepare Urban Design and Landscape Guidelines for development of the WKCD in ensuring the overall design integrity of the masterplan can be sustained and implemented	Foster + Partners Limited	Please find the relevant details from the official website http://www.fosterandpartners.com/	HK\$2,727,400

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14.	Sep – Nov 2012	Retail Analysis for Xiqu Centre Design Competition	To carry out assessment and analysis of the Retail, Dining and Entertainment facilities of each of the entry design for the Xiqu Centre Design Competition	Jones Lang LaSalle	Please find the relevant details from the official website http://www.joneslanglasalle.com.hk/	HK\$395,000
15.	Sep 2012 – Apr 2013	Consultancy Services for Scheme Design of Basement Zones 2B & 3A	To identify and address issues relevant to the design of the underground spaces which shall meet all Government/ WKCD standards, regulations and requirements, and satisfy to all extent of topside development interfaces and requirements	Ronald Lu & Partners (HK) Ltd	Please find the relevant details from the official website http://www.rlphk.com/	HK\$18,938,396
16.	Sep 2012 – Sep 2013	Consultancy Services for Stage 1 Implementation Study and Scheme Design of District Cooling System	To undertake a district-based/centralised cooling system study and to draw up plans for the implementation of District Cooling System in the WKCD	Ove Arup & Partners Hong Kong Limited	Please find the relevant details from the official website http://www.arup.com/	HK\$344,925

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17.	Sep 2012 – Dec 2013	Preparation of the WKCD Recommended Outline Development Plan for the WKCD	To prepare the Recommended Outline Development Plan for the WKCD. The plan will form the basis, guidelines and reference for the detailed site planning, public works planning, land grant preparation, and building plan approval process for the WKCD	Llewelyn-Davies Hong Kong Ltd	Please find the relevant details from the official website http://www.llewelynd.com/	HK\$2,140,800
18.	Sep 2012 – Mar 2014	Consultancy Services for Geotechnical / Site Investigation and Advance Works	To conduct a district wide site investigation to obtain sufficient information on the geological conditions of the WKCD site; to design and procure temporary access roads at western part of WKCD site; to administer and manage construction of site offices	AECOM Asia Company Limited	Please find the relevant details from the official website http://www.aecom.com/	HK\$1,558,358
19.	Sep 2012 – Dec 2017	Quantity Surveyor - Consultancy Services for Xiqu Centre	To provide quantity surveyor consultancy services for the Xiqu Centre	Rider Levett Bucknall Limited	Please find the relevant details from the official website http://rlb.com/	HK\$169,000
20.	Sep 2012 – Sep 2018	Quantity Surveyor - Consultancy Services for the Park & the Pavilion	To provide quantity surveyor consultancy services for the Park and the Pavilion	Rider Levett Bucknall Limited	Please find the relevant details from the official website http://rlb.com/	--

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21.	Sep 2012 – Sep 2018	Quantity Surveyor - Consultancy Services for M+ Phase 1	To provide quantity surveyor consultancy services for the M+ Phase 1	Langdon & Seah Hong Kong Limited	Please find the relevant details from the official website http://www.langdonseah.com/	--
22.	Oct 2012 – Oct 2014	Consultancy Services for District-Wide Fire Safety Strategy and Fire Engineering	To set down the fire safety strategies and principles for the district wide spaces and to seek agreement in principle of the fire safety strategy from the Fire Services Department through the enquiry process	Ove Arup & Partners Hong Kong Limited	Please find the relevant details from the official website http://www.arup.com/	HK\$316,500
23.	Nov – Dec 2012	Scope / Brief Definition for Project Management Consultancy for Park Development	To develop the Consultancy Brief for the Project Management Consultancy for the Park Development at the WKCD	Evans & Peck Pty Ltd	Please find the relevant details from the official website http://www.evanspeck.com/	HK\$452,269
24.	Dec 2012	Valuation Consultancy Services for Hotel, Office and Residential Value	To provide valuation for hotel, office and residential components within the WKCD	Savills Valuation and Professional Services Limited	Please find the relevant details from the official website http://www.savills.com.hk/	HK\$250,000

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25.	Dec 2012 – Feb 2013	Environmental Noise Monitoring Services For Temporary Performance Events	To provide environmental noise monitoring services for Temporary Performance Events to ensure compliance with the requirements stipulated by the Environmental Protection Department	Acoustics and Air Testing Laboratory Company Limited	Please find the relevant details from the official website http://www.aa-lab.com/	HK\$128,850
26.	Dec 2012 – Dec 2017	Consultancy Agreement for the Design and Administration of the Construction of Xiqu Centre (Phase 1)	To provide design and construction administration consultancy services for the Xiqu Centre	BTA & RLP Company Limited	Please find the relevant details from the official websites http://www.bingthomarchitects.com/ http://www.rlphk.com/	HK\$3,000,000
27.	Mar – Jul 2013	Consultancy Services for Updating Project Cost for WKCD	To explore the methodology in updating the project cost estimate taking account of relevant parameters and factors developed	Rider Levett Bucknall Limited	Please find the relevant details from the official website http://rlb.com/	--

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28.	Aug 2009 – Jan 2010	Consultancy Study on Market Analysis of the Performing Arts (PA) Venues	To obtain market information on existing and potential visitors / clientele and propose marketing strategies that would appeal to the suggested target markets and meet the needs of the potential audienceship / clientele; to provide a SWOT analysis, identifying the strengths and weaknesses, opportunities and threats for the PA venues with comparable PA venue clusters in the Pearl River Delta, major cities in the Mainland and overseas	Deloitte Consulting (Hong Kong) Limited	Please find the relevant details from the official website http://www.deloitte.com/	HK\$1,650,000
29.	Aug 2009 – Jan 2010	Consultancy Study on Mode of Governance of the PA Venues	To consider and recommend the most suitable mode of governance and external relationships with Government and non-Government organisations for the new PA venues; to identify and analyse structures, policies and practices of comparable venues in other countries	Creative Thinking - Positive Solutions Pty Ltd.	Please find the relevant details from the official website http://www.positive-solutions.com.au/	HK\$4,700,100

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30.	May 2011 – Jan 2012	Implementation Strategy Study on Mode of Governance of PA Facilities	To conduct study and prepare the implementation plan on mode of governance of PA facilities; to examine the case of Phase I facilities, in particular Xiqu Centre and Freespace, and propose mode of governance and implementation strategies	New Arts	New Arts is a company formed in 2002 by Professor Tseng Sun-man, an experienced arts administrator in Hong Kong. Professor Tseng has more than 30 years of arts administration experience, and has held key positions in many prestigious arts organisations in Hong Kong, including being the Executive Director of the Hong Kong Arts Festival, Secretary General of the Hong Kong Arts Development Council, Head of Radio 4, RTHK and Assistant General Manager of the Hong Kong Philharmonic Orchestra. Since 2002, Professor Tseng has been concentrating on arts administration training and consultancy	HK\$250,000

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31.	Nov 2011	WKCD Ticketing Services Review	To conduct a review study on event ticketing systems in order to provide material for the development of the functional briefs, design brief and operation plans for WKCD ticketing services	Roger Tomlinson	Please find the relevant details from the official website http://theticketinginstitute.com/	HK\$18,090
32.	Aug 2009 – Apr 2010	Consultancy Study on Market Analysis of the Museum and the Exhibition Centre	The findings and recommendations of the study is to support the WKCD Board to consider the design parameters, site options and phased development of the Museum and Exhibition Centre in the WKCD in the preparation of the Development Plan of the WKCD, and to help shed light on the way forward for the strategic positioning of the Museum and the Exhibition Centre in Hong Kong as well as internationally	Economic Research Associates	ERA operates under the AECOM Technology Corporation. Please find the relevant details from the official website http://www.aecom.com/	HK\$3,030,200

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33.	Aug 2009 – Apr 2010	Consultancy Study on Mode of Governance of the Museum and the Exhibition Centre	The findings and recommendation of the study is to help develop the most suitable mode of governance for the Museum and the Exhibition Centre in the WKCD, and also to define the relationships between the Museum and the WKCDA as well as its relationship with government and non-government organisations	Cultural Innovations Limited	Please find the relevant details from the official website http://www.culturalinnovations.com/	HK\$5,156,763
34.	May 2009 – Aug 2011	Consultancy Study on Analysis and Reporting of the Public Engagement on the Preparation of the Development Plan	To collect, analyse and report stakeholders and public views of the three-stage Public Engagement Exercise on the preparation of the Development Plan	PolyU Technology and Consultancy Co. Ltd.	Please find the relevant details from the official website http://www.ptec.com.hk/	HK\$5,465,778
35.	Jan – Dec 2010	Provision of Consultancy Advice on the Investment Strategy and Related Matters for Managing the Funds of the WKCDA	To advise on the investment strategy and related matters for managing the funds of the WKCDA	Hewitt Associates L.L.C.	Please find the relevant details from the official website http://www.aonhewitt.com	HK\$520,000

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36.	Dec 2010 – May 2011	Consultancy Study on Design and Development of Enterprises Resource Planning System for the WKCD	To design and develop the Enterprises Resource Planning System for the WKCD	Deloitte Consulting (Hong Kong) Limited	Please find the relevant details from the official website http://www.deloitte.com/	HK\$1,542,000
37.	Apr 2011 – Jul 2013	Recommendation of Appropriate Accounting Policies and Development of an Accounting Policies Manual	To recommend appropriate accounting policies and develop an accounting policies manual for the WKCD	KPMG	Please find the relevant details from the official website http://www.kpmg.com/	HK\$666,000
38.	Mar – May 2009	Consultancy Study on Organisational Structure and Manpower Needs of WKCD	To conduct a consultancy study on the organisational structure of the WKCD and provide manpower needs solution	Hewitt Associates L.L.C.	Please find the relevant details from the official website http://www.aonhewitt.com	HK\$3,089,875

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39.	Sep – Dec 2010	2010 Benefit Survey	To conduct a benchmarking survey with relevant organisations on benefits for the staff of the WKCD	Hong Kong Institute of Human Resource Management	Please find the relevant details from the official website http://www.hkihrm.org	HK\$150,000
40.	Oct 2010 – Jan 2011	Property Advisory & Relocation Planning Consultancy	To provide advisory services for planning of the office relocation of the WKCD	Knight Frank Hong Kong Ltd	Please find the relevant details from the official website http://www.knightfrank.com.hk	HK\$0 ¹
41.	Feb – Mar 2011	Consultancy Review on Remuneration Strategy and Related System	To review the reward strategy and related system and make recommendations for the WKCD	Hay Group Ltd	Please find the relevant details from the official website http://www.haygroup.com	HK\$598,000
42.	Feb – Mar 2011	Study of Human Resources Management Practices in the Arts and Cultural Sector	To conduct a study of human resources management practices in the arts and cultural sector for the WKCD	Towers Watson Pennsylvania, Inc.	Please find the relevant details from the official website http://www.towerswatson.com	HK\$418,000

¹ The consultancy fee was deducted from the commission borne by the landlord.

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43.	July 2012	Consultancy Service on Market Comparison Study for Project Delivery Positions in Hong Kong	To conduct a market comparison study on the pay level of selected project delivery positions	Towers Watson Pennsylvania, Inc.	Please find the relevant details from the official website http://www.towerswatson.com	HK\$65,000
44.	Jul – Sep 2012	Consultancy Service on Review of Senior Executive Fixed Term Contract Terms and Renewal	To review the senior executives' fixed term employment contract and formulate an appropriate arrangement to manage individuals' contract renewal	Hay Group Ltd	Please find the relevant details from the official website http://www.haygroup.com	HK\$278,000
45.	Dec 2010 – Jan 2011	Commercial Property Consultancy Advisory	To undertake an independent review, evaluation and critique of the three conceptual planning consultants' projected use of commercial and other property, and the revenue projections; to provide up-to-date market information commercial rental in Hong Kong, focusing on Tsim Sha Tsui in particular	Jones Lang LaSalle	Please find the relevant details from the official website http://www.joneslanglasalle.com.hk/	HK\$1,257,000

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46.	Feb – Mar 2012	Agency Leasing Advisory Services	To advise on the rental charges of the WKCD temporary site	Jones Lang LaSalle	Please find the relevant details from the official website. http://www.joneslanglasalle.com.hk/	HK\$20,000
47.	Oct 2011 – Mar 2012	Risk Management Framework Project	To assist the WKCDA in the implementation of a Risk Management framework which has the capability to meet its business needs for the coming three years and also the flexibility to be enhanced to a full-scale Enterprise Risk Management framework as the business activities expand in the longer term	Willis Hong Kong Limited	Please find the relevant details from the official website http://www.willis.hk/	HK\$598,500