

Measures implemented by the dedicated division of the RDO of the HyD since mid-2014 to enhance the monitoring of the progress and financial status of the XRL

- (i) an increase in the number of staff in the dedicated division for the XRL project under the RDO of the HyD from 13 to 18 at present;
- (ii) submission of monthly progress reports to the THB for the XRL project with the adoption of “traffic light” system to facilitate THB’s understanding of current project status;
- (iii) requesting the MTRCL to submit detailed reports on critical construction activities including the production rates of critical contracts;
- (iv) monitoring of the achievement of milestones established by the MTRCL’s Independent Board Committee through the monthly progress reports and the Project Supervision Committee (PSC) meetings chaired by the Director of Highways;
- (v) liaising more closely with the MTRCL’s project team and requesting the MTRCL to provide more detailed information;
- (vi) arranging the HyD’s Monitoring and Verification (M&V) Consultant to attend the PSC meetings;
- (vii) establishment of a working group amongst the HyD, the M&V Consultant and the MTRCL with members from the respective specialised teams to review the programme and progress of the XRL project in detail on a regular basis with all aspects and levels of works covered; and
- (viii) arranging the M&V Consultant to conduct more frequent and focused audits on critical contracts.