

Contents

	Page
1 INTRODUCTION	1
1.1 Project Background	1
1.2 Objectives of the Assignment	1
1.3 The Study Area	3
1.4 The Study Assignment	3
1.5 Purpose of this Report	5
1.6 Structure of this Report	5
1.7 Nomenclature and Abbreviations	5
2 UNDERSTANDING AND APPRECIATION OF THE STUDY OBJECTIVES	11
3 IDENTIFICATION OF KEY ISSUES	13
3.1 Land Use Planning	13
3.2 Traffic & Transport	15
3.3 Engineering	16
3.4 Environmental	19
3.5 Air Ventilation	24
3.6 Land Resumption, Clearance and Re-housing	25
3.7 Socio-Economics	25
3.8 Community Engagement	26
3.9 EIAO process	26
4 STUDY APPROACH AND METHODOLOGY	28
4.1 Study Framework	28
4.2 Land Use Planning & Urban Design	29
4.3 Transport and Traffic Impact Assessment	29
4.4 Engineering Assessments	31
4.5 Environment Assessment	37
4.6 Air Ventilation Assessment	59
4.7 Land Requirement Study	60
4.8 Financial Assessment Study	61
4.9 Community Engagement	61
4.10 EIAO process	61
5 STUDY PROGRAMME	63
5.1 An Overview	63
5.2 Deliverables Submission Schedule	63
5.3 Proposed Dates for Study Steering Group/ Working Group Meetings and Other Meetings	64
5.4 Proposed Dates for Monthly Progress Meeting	65

6	STUDY TEAM AND MANAGEMENT STRUCTURE	66
6.1	Organization Structure	66
6.2	Responsibilities of Key Personnel	66